



ASSOCIATION OF HOSPITAL CHIEF EXECUTIVES

AHCE EXECUTIVE MEETING

27TH MARCH 2012

PRESENT: Derek Greene, AHCE Chair / National Rehabilitation Hospital
Ethel McKenna, AHCE Honorary Secretary / St. Francis Hospice
Gerard O'Callaghan, Hon. Treasurer / South Infirmery Victoria Hospital
Pauline Treanor, Rotunda Hospital
Danny Dunne, Royal Victoria Eye and Ear Hospital
Pat O'Boyle, Dublin Dental University Hospital
Graham Knowles, Royal Hospital Donnybrook
Robin Mullan, Peamount Healthcare
Lorcan Birthistle, Our Lady's Children's Hospital Crumlin

APOLOGIES: Liam Duffy, Beaumont Hospital

MINUTES OF LAST MEETING HELD ON 28TH FEBRUARY 2012

The Executive agreed the minutes of the meeting held on 28th February 2012.

MATTERS ARISING

There were no matters arising.

NEW TRUST ARRANGEMENTS

There was a broad discussion on planned changes in organisational structures, management and accountability and governance issues within the proposed new arrangements. Reference was made to a lecture presented on 26th March 2012 by Tony O'Brien, who is Head of the Special Delivery Unit and Head of the Management Advisory Committee (MAC). It was suggested that the Association should meet with Tony O'Brien as a group, together with our Boards, for an exchange of information on the proposed new structures. Derek Greene will speak with Liam Duffy and Nicky Jermyn as to their involvement in this proposed meeting.

At present, there is an expectation that a group of 10-13 lead hospitals will be targeted in the first instance, following public consultation in 3-4 weeks. Whilst groups may be clear, the whole area of governance issues has wider individual issues.

PATIENT SERVICES MANAGERS GROUP / FINANCE DIRECTORS.

No updates available.

RELATIONSHIP BETWEEN IBEC AND THE VOLUNTARY HOSPITALS GROUP

The update from Sean Faughnan at the last IBEC meeting was helpful, as was the further follow-up update (e-mail of 15th March 2012) tabled by Siobhan Masterson for today's

meeting. It was agreed that a number of groups would be established to progress matters highlighted as follows:

- 1) Governance and Reconfiguration - Graham Knowles will take on Lead role.
- 2) Service Level Agreements – Derek Greene will take on Lead role.
- 3) Strategic Vision – Ger O’Callaghan will take on Lead role.

It was proposed that there would be four CEOs on each of these groups, as discussed and agreed. It was agreed that the timeline for this body of work is urgent. We should use IBEC supports for added value.

NEW SERVICE LEVEL AGREEMENT

It was agreed that this needs to be reviewed further. There is a document summarising the proposed changes, which should be circulated to all.

H.R. MANAGERS GROUP

On foot of a new Performance Management Template being introduced, the H.R. Managers Group will undertake work performance reviews for Grade 8 and upwards.

SPECIAL INTEREST GROUPS

Palliative Care: Mo Flynn referred to a meeting with Siobhan O’Halloran and Barry White on 28th March 2012 to discuss where Palliative Care will sit in the new structures.

Paediatric Care: Lorcan gave an update on service over three sites.

It was agreed that it would be helpful to have a half page report for future meetings.

VR AND VER SCHEMES

Difficulties have arisen due to replacements not being made, with one in nine only being replaced.

ANY OTHER BUSINESS

- Annual Conference will take place on Thursday, 10th May 2012 in Kilkenny. A decision as to a speaker for the Conference will be taken in the near future.
- Congratulations were extended to Derek Greene on attaining his Ph.D. on Measuring Hospital Performance.
- It was noted that Caroline Grenham has been appointed as Acting Chief Executive at St. Vincent’s Hospital, Fairview and will be invited to AHCE meetings.

NEXT MEETING OF AHCE EXECUTIVE

The next meeting of the AHCE Executive will take place on **Tuesday, 29th May 2012** at **12.00 noon** in IBEC.

ETHEL MCKENNA,
AHCE HONORARY SECRETARY.